

SECRET
Security Information

22 April 1952

3231

G-2 DRAFT

SUBJECT: Survey of Intelligence Deficiencies Revealed in the Preparation of National Intelligence Estimates.

ENCLOSURE: Procedures for Reducing Intelligence Deficiencies in National Intelligence Estimates

1. The IAC representatives have examined intelligence weaknesses revealed in the preparation of NIE-35/1. These weaknesses have been referred to IAC agencies for appropriate action within the scope of their prescribed missions. This survey, the first of its kind, has been a trial effort designed to examine whether such a procedure might be of benefit to selected subsequent National Estimates. The IAC representatives agree that this pilot undertaking has been worthwhile.
2. Survey procedures require additional work by IAC representatives. Therefore, IAC approval of the process is desirable.
3. Procedure to be adopted, as applicable, to reduce deficiencies in National Intelligence Estimates is attached.
4. It is recommended that the IAC approve the holding of survey conferences on selected National Intelligence Estimates.

SECRET

SECRET

Security Information

**PROCEDURES FOR REDUCING INTELLIGENCE DEFICIENCIES
IN NATIONAL INTELLIGENCE ESTIMATES**

1. When terms of reference are circulated, agencies will be requested to indicate ^{how?} items in their fields regarding which there is inadequate intelligence.
2. Items on which there is inadequate intelligence will be referred to appropriate collection agencies with ^a request that needed intelligence be secured, when practicable, in time for use in the estimate.
3. During the preparation of the integrated draft inadequacies that are discovered in contributions will be referred to the contributing agencies for elaboration. Sometimes this can be done as a matter of research. At other times collection may be necessary.
4. During the formalizing of the estimate by IAC representatives, if inadequate intelligence is found the requirement will be noted as a footnote on the next draft and agencies expected to clarify or amplify the point will be designated. After an estimate is finished each agency will collect comments from appropriate sources and refer them to the Assistant Director for National Estimates. He will refer consolidated comments to agencies, and if they concur that further action is necessary, he will call a meeting of estimators and collectors to discuss action required.
5. If this process discloses that assignment of responsibilities for collection are inadequate or inappropriate, correctional recommendations will be made to the IAC.

SECRET

Security Information